

Monterey Peninsula College

Final Budget

Fiscal Year 2016-17

August 24, 2016

Monterey Peninsula College

Final Budget

Fiscal Year 2016-2017

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Executive Summary

2016-2017 Final Budget

Introduction

The Final Budget is the District's spending plan from September 15 through June 30, 2015. On or before September 15, the Board is required to hold a public hearing and approve an Adopted Budget for the fiscal year. The Final Budget is based on "budget assumptions" developed from a number of sources including the 2016-17 State Budget, the Chancellor's Office and the Community College League of California

Following is a summary indicating the projected beginning balances (based on the current 2015-16 budgets and prior to year-end and audit), 2016-17 Final Budgets and projected ending balances for all funds maintained by the District:

Summary of All Funds

MPC 2016-2017 Final Budget

The following is a summary indicating the projected beginning fund balances, 2016-2017 budgets, and projected ending fund balances for all funds maintained by the District:

<u>Funds</u>	Beginning Fund Balance <u>7/1/2016</u>	Budgets 2016-2017		Ending Fund Balance <u>6/30/2017</u>
		<u>Revenue</u>	<u>Expense</u>	
General				
Unrestricted	\$4,207,901	\$40,237,689	\$40,237,689	\$4,207,901
Restricted	\$0	\$10,151,519	\$10,151,519	\$0
Special Revenue				
Child Development - Unrestricted	\$0	\$155,631	\$155,631	\$0
Child Development - Restricted	\$0	\$439,166	\$439,166	\$0
Student Center	\$437,772	\$258,000	\$259,094	\$436,678
Parking	\$573,254	\$418,790	\$418,790	\$573,254
Debt Service				
Student Center	\$22,371	\$21,500	\$21,500	\$22,371
Capital Projects	\$780,000	\$784,712	\$884,253	\$680,459
Building	\$9,866,896	\$65,000	\$0	\$9,931,896
Self Insurance	\$3,489,812	\$7,181,305	\$8,985,831	\$1,685,286
Other Post Employment Benefits (OPEB)	\$119,319	\$100,770	\$0	\$220,089
Worker Comp Insurance	\$100,000	\$1,000	\$97,500	\$3,500
Fiduciary				
Financial Aid	\$17,745	\$5,722,000	\$5,722,000	\$17,745
Associated Students	\$105,740	\$90,000	\$90,000	\$105,740
Scholarship and Loans	\$272,948	\$2,600,000	\$2,600,000	\$272,948
Trust Funds	\$36,718	\$1,145,000	\$1,145,000	\$36,718
Orr Scholarship	\$16,385	\$20,000	\$20,000	\$16,385
Total	\$20,046,861	\$69,392,081	\$71,227,972	\$18,210,970

Unrestricted General Fund revenue and expense budgets are balanced, resulting in an ending fund balance of \$4,207,851 this maintains the Board established fund balance reserve of 10% and the Chancellor's Office minimum prudent reserve of 5%. All other funds are budgeted to have positive ending fund balances.

One-time funds of \$2,031,765 are being budgeted to be transferred from the Self Insurance Fund to the Unrestricted General Fund to be included in the Final Budget to offset the structural deficit. This will be the sixth consecutive year the District has had an Unrestricted General Fund deficit.

State Budget... for California Community College

The Governor's State Budget continues to provide solid funding proposals for the community colleges. For general apportionments, community colleges are proposed to receive the following funding system-wide:

Unrestricted Ongoing

- \$75m base increase (1.29%) - Increases FTES and Basic Allocation rates
- \$114.7m apportionment growth (2%) – Allocated through growth formula
- \$1.8m apprenticeship RSI – Increases rate to \$5.71 per hour

Unrestricted One-time

- \$1.5m mandate claims debt – Per FTES basis at 2015-16 P2
- \$31.7m 2015-16 property tax backfill – Will be allocated at Recalc

Restricted Ongoing

- \$200m Strong Workforce Development
- \$48m for CTE Pathways Program – Final year of the program
- \$30m for Basic Skills – 2016-17 for Transformation Program, 2017-18 will have a new formula
- Restoration of Categorical Programs - \$8.7m CalWorks, \$3.7m part-time faculty office hours, \$2.4m MESA and Puente
- \$2m for EEO program – Multiple methods adoption
- \$2.2 Full-time Student Success Grant - \$600/year now includes CalGrant C
- \$184.6m deferred maintenance and instructional equipment
- \$49.2m energy efficiency projects – Per FTES basis at 2015-16 P2

One-time Grants

- \$25m Innovation Awards
- \$20m Online Course Exchange
- \$15m Promise Programs
- \$5m for Zero-Textbook – Cost Degrees

System-wide Support

- \$300K for Academic Senate
- \$12m for 10Gig circuits (\$7m one-time)
- \$3m data security
- \$2.5m for “I can afford college”
- \$10m for Institutional Effectiveness

Major areas of planning that need to be addressed

The District has 3 major areas of planning that need to be addressed: 1) the Unrestricted General Fund structural deficit, 2) enrollment management and increasing expenses, 3) other needs (including employee compensation, filling needed positions, and maintaining systems and facilities).

The Governor’s 2016-17 State Budget provides some additional funding of ~\$400,000 for MPC’s Unrestricted General Fund, which can be used to address the structural problem and other needs of the District.

Unrestricted General Fund Structural Deficit

The District has had an Unrestricted General Fund structural deficit for the three years: 2013-14, 2014-15, and 2015-16, and is projecting structural deficit for 2016-17.

The state imposed financial cuts and corresponding workload reductions on all community colleges in 2009-10 and again in 2011-12. Subsequently, new regulations were implemented that set limits on class repetitions and limited classes for lifelong learners. The new rules have severely hampered MPC’s ability to grow.

Future losses of revenue and increases in expenses

Although projecting the future with any degree of accuracy would be an educated guess at best, there are at least three future certainties that can be quantified that will have significant negative impacts on District finances:

- **Loss of Proposition 30 Revenue:** the sales tax increase (from 6.25% to 6.55%) lasts through 2016 and the income tax increase on high income earners lasts through 2018 with the full-year effect of the expiration of all temporary taxes realized the following year resulting in a cumulative apportionment loss of \$1.87M by 2019-20.

	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
Per FTES	\$27	\$55	\$173	\$288
MPC at 6503 FTES	\$175,581	\$357,665	\$1,125,019	\$1,872,864

- **PERS/STRS increases:** MPC retirement systems PERS and STRS have established rates that based on 2016-17 employee salaries will result in cumulative increased UGF expenses of \$1.96M by 2019-20.

	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
PERS rate	20.888%	23.600%	25.200%	26.900%
STRS rate	12.58%	14.43%	16.28%	18.13%
Total annual \$ increase	\$362,797	\$528,384	\$390,806	\$397,861
Cumulative \$ increase	\$646,081	\$1,174,465	\$1,565,271	\$1,963,132

- **Affordable Care Act (ACA):** Providing accurate costs for future provisions of ACA with any degree of accuracy is likely not possible assuming past changes and delays in implementation will likely continue for the future. However, current provisions of the ACA establish thresholds on the costs for benefits (\$10,200 for single person, \$27,500 for family) and starting in 2018 taxes employers 40% on the amounts above the thresholds. Estimates for total cost to MPC are between \$281K and \$431K per year.
- **In addition** –COLA increases from the state have historically been less than increases in operating expenses. Colleges relying on COLA as their primary new revenue source end up losing financial ground. Community Colleges need to realize growth in enrollments to maximize new funding from the State and make headway increasing their financial resources.

General Fund

The General Fund includes the general operating budgets for the District. Some monies are restricted as to their use and the fund is therefore separated by unrestricted and restricted.

Unrestricted General Fund

The District's primary financial activities for day-to-day operating revenues and expenses occur in the Unrestricted General Fund. Revenue is budgeted by the source of the funding and expenses are budgeted by their function.

The district will be using one-time transfer of funds from the Self Insurance Fund to balance the Unrestricted General Fund. Expenses exceed revenue by \$2,031,765 which represents MPC's budgeted structural deficit for 2016-17. The structural deficit is primarily caused by ongoing expenses exceeding ongoing revenues and this imbalance can only be resolved by increases in ongoing revenue or decreases in ongoing expenses.

Additional ongoing funds are added to the 16-17 Final Budget total \$400,000

MPC is also eligible for \$1.53M in additional funding if FTES can be increased (\$1.2M from restoration and \$330K for growth). The District could get paid for an additional \$1.53M in ongoing apportionment by growing 310 credit FTES (using the 2015-16 projected rate per credit FTES of \$4,943). This 2016-17 Final Budget uses the 2015-16 Annual Reported FTES 6397; therefore, no funds are budgeted for restoration and growth.

Restricted General Fund

Funds used for the operation and support of educational programs that are specifically restricted by law, regulation, donor, or other outside agency are recorded in the Restricted General Fund. The majority of these funds must be expended within the fiscal year or returned to the funding agency. Budgets for state programs are based on the state's current approved budget. Funds budgeted for all programs total a little over \$10.1 million.

The following chart shows the 18 largest categorical programs and their respective funding level for the 2016-17 Final Budget:

	Final Budget	Final Budget	
	2015-16	2016-17	Change
Access Resource Center (DSP&S)	\$624,101	\$696,244	\$72,143
CalWORKs/TANF	\$199,503	\$199,503	\$0
Enrollment Growth Nursing	\$176,904	\$142,600	-\$34,304
Extended Opportunities Programs and Services (EOP&S)	\$899,025	\$899,025	\$0
Federal Work Study	\$136,838	\$151,539	\$14,701
Fire Training (Fees Supported)	\$146,000	\$190,278	\$44,278
First 5 Monterey County Workforce Devt.	\$109,486	\$109,723	\$237
Health Services	\$287,659	\$305,226	\$17,567
ITEST (National Science Foundation)	\$408,499	\$402,699	-\$5,800
Lottery	\$239,394	\$239,394	\$0
Marine Tech Mentor/Intern	\$103,865	\$103,759	-\$106
MATE Support Center	\$401,273	\$402,699	\$1,426
Math Science (TRIO)	\$376,701	\$376,701	\$0
Upward Bound (TRIO)	\$388,453	\$388,453	\$0
Student Support Services (TRIO)	\$304,351	\$294,916	-\$9,435
Student Success - CR/NCR	\$1,700,064	\$1,700,064	\$0
Student Equity	\$722,613	\$722,613	\$0
Student Financial Aid Administration	\$314,217	\$284,217	-\$30,000

Special Revenue Fund:

Child Development Center (CDC), Student Center and Parking are accounted for in the Special Revenue Fund. Revenues generated by these programs are intended to pay for the cost of services provided.

Revenues and expenses for child development services are recorded in the CDC Fund. The CDC Fund includes monies that are restricted as to their use and the fund is therefore separated into unrestricted and restricted. The CDC Fund has a total budget of \$594,797 (unrestricted and restricted). CDC has been operating with a State Preschool contract under the California Department of Education. The Unrestricted General Fund is budgeted to transfer \$100,000 (an increase from 2015-16) to support CDC.

The Student Center Fund is maintained to record financial transactions of the Student Center building that was partially constructed using lease revenue bonds. The Student Center Fund receives revenue primarily from student use fees and commissions from the bookstore and cafeteria. The bond requires income to be used to make debt payments and maintain the facility. A percentage of the Student Activity Coordinator

salary and benefits is paid by the Student Center Fund and a percentage is paid by the Unrestricted General Fund.

The Parking Fund is maintained to record financial transactions related to parking as required by the Education Code. Revenues are primarily from parking permit sales and parking citations. Expenses are for parking security, maintenance and improvements to the parking lots.

Debt Service

Long-term debt principal, interest, and related costs of the District are accounted for in the Debt Service Fund. There is one obligation remaining that is accounted for in this fund: the annual long-term debt payment for the Student Center. Student Use Fees in the Student Center operating accounts pay the Student Center required payment of \$21,500.

Capital Projects

Non-bond expenses for all major acquisition, construction and scheduled maintenance projects are accounted for in the Capital Projects Funds. Expenses are estimated at \$884,253 includes scheduled Maintenance funds and Prop 30 funds.

Building

Expenses associated with Measure I, the \$145 million Proposition 39 bond, are accounted for in the Building Fund. No expense budgets are currently included in the 2016-2017 Final Budget. Revenue of \$65K for interest income is budgeted resulting in a projected ending fund balance of \$9,931,896.

Self Insurance

Expenses for the District's self-insured medical benefits are budgeted and recorded in the Self Insurance Fund. Payments will be made from the various operating funds to the Self Insurance Fund to cover the claim payment. Total expenses of \$8,985,831 are budgeted for 2016-17. This includes a one-time transfer to the Unrestricted General fund to cover the structural deficit.

Other Post Employment Benefits (OPEB)

The District has an OPEB Unfunded Actuarial Accrued Liability of \$11.2 million. The District established two accounts in the 2015-16 FY. The two accounts were established with an outside banking institution. The District transferred \$3 million into a balanced investment account and \$1 million into an associated liquidity account. This will comply with GASB rules for funding the liability and provide greater interest income to satisfy the liability.

Workers Compensation

The District is responsible for a small number of old workers compensation claims after it withdrew from a K-12 workers compensation Self Insurance JPA. The workers compensation fund has been established to pay these old claims. The workers comp fund does not generate any revenue except for a small amount of interest income. The workers comp fund is funded through a transfer of funds from the Self Insurance fund.

Fiduciary Funds

The Fiduciary Fund is used to account for assets held by the District as trustee. These funds include Federal Student Financial Aid, Associated Students, Scholarships and Loans, Trust Funds, and Orr Scholarship funds.

<i>Conclusion</i>

Addressing the Unrestricted General Fund structural deficit is the top priority for the District. The ability to transfer unrestricted monies from the Self-Insurance fund is nearly exhausted. The District will need to find the best methods to eliminate the structural problem and address other needs of the District.

The Final Budget for 2016-17 was developed using the best information at this time.

Positive year-end balances (reserves) are projected.

Monterey Peninsula College 3-Year Comparison

	2013-2014	2014-2015	2015-2016		2016-2017	% > Budget to Final Budget
			<u>Act thru</u>	<u>Revised</u>		
			<u>Actual</u>	<u>Actual</u>		
Unrestricted General Fund:						
Income						
Federal	\$5,816	\$12,431	\$2,349	\$11,000	\$11,300	2.7%
State	\$17,041,483	\$16,066,173	\$21,132,064	\$22,694,235	\$17,889,166	-21.2%
Local	\$22,176,288	\$21,907,198	\$23,004,316	\$18,979,000	\$22,337,223	17.7%
Total Income	\$39,223,587	\$37,985,802	\$44,138,729	\$41,684,235	\$40,237,689	-3.5%
Expense						
Academic Salaries	\$14,764,531	\$14,344,525	\$15,067,382	\$15,249,662	\$14,994,585	-1.7%
Classified Salaries	\$7,564,070	\$7,080,888	\$7,090,002	\$7,513,457	\$7,179,647	-4.4%
Fringe Benefits	\$8,930,823	\$8,931,276	\$9,496,037	\$10,466,902	\$10,970,528	4.8%
Books and Supplies	\$476,975	\$38,670	\$830,079	\$483,828	\$472,369	-2.4%
Operating	\$5,466,070	\$5,317,293	\$5,382,451	\$7,375,004	\$6,262,589	-15.1%
Capital Outlay	\$133,691	\$269,634	\$499,807	\$453,836	\$188,388	-58.5%
Transfers	\$1,896,558	\$1,328,481	\$157,017	\$146,600	\$169,583	15.7%
Total Expenses	\$39,232,718	\$37,310,767	\$38,522,775	\$41,689,289	\$40,237,689	-3.5%
Restricted General Fund:						
Income						
Federal	\$1,536,126	\$2,397,694	\$1,614,881	\$3,043,510	\$2,294,320	-24.6%
State	\$2,864,673	\$4,252,371	\$1,508,996	\$7,505,183	\$6,512,970	-13.2%
Local	\$604,093	\$660,217	\$1,205,135	\$1,537,867	\$1,344,229	-12.6%
Total Income	\$5,004,892	\$7,310,282	\$8,698,421	\$12,086,561	\$10,151,519	-16.0%
Expense						
Academic Salaries	\$1,214,831	\$1,821,513	\$1,890,041	\$2,384,827	\$2,016,031	-15.5%
Classified Salaries	\$1,038,263	\$1,270,157	\$1,508,997	\$1,845,622	\$1,710,411	-7.3%
Fringe Benefits	\$358,742	\$1,080,703	\$1,264,313	\$1,518,840	\$1,252,345	-17.5%
Books and Supplies	\$192,146	\$560,524	\$411,096	\$565,877	\$375,823	-33.6%
Operating	\$1,276,673	\$1,753,149	\$2,065,752	\$3,164,115	\$3,068,905	-3.0%
Capital Outlay	\$131,594	\$525,413	\$628,599	\$1,116,639	\$1,038,806	-7.0%
Transfers	\$652,672	\$298,823	\$929,624	\$1,490,646	\$689,198	-53.8%
Total Expenses	\$4,864,921	\$7,310,282	\$8,698,421	\$12,086,567	\$10,151,519	-16.0%
Unrestricted Child Development						
Income	\$277,545	\$295,755	\$200,863	\$132,508	\$155,631	17.5%
Expense	\$277,545	\$275,115	\$109,141	\$132,508	\$155,631	17.5%
Restricted Child Development						
Income	\$239,625	\$283,249	\$346,871	\$601,351	\$439,166	-27.0%
Expense	\$239,625	\$283,249	\$473,899	\$601,352	\$439,166	-27.0%
Student Center						
Income	\$259,617	\$283,416	\$275,113	\$258,000	\$258,000	0.0%
Expense	\$146,577	\$184,735	\$178,336	\$258,000	\$259,094	0.4%

Student Revenue Bond

Income	\$18,564	\$17,738	\$22,232	\$22,100	\$21,500	-2.7%
Expense	\$18,075	\$17,625	\$22,100	\$22,100	\$21,500	-2.7%

*Actual through June 30, 2016 prior to closing entries.

	2013-2014	2014-2015	2015-2016		2016-2017	Budget to Final
	<u>Actual</u>	<u>Actual</u>	<u>Act thru June*</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Bud</u>
Debt Service						
Income	\$1,330,169	\$0	\$0	\$0	\$0	0.0%
Expense	\$1,383,132	\$0	\$0	\$0	\$0	0.0%
Parking						
Income	\$924,860	\$516,264	\$473,724	\$484,000	\$418,790	-13.5%
Expense	\$446,610	\$483,640	\$426,156	\$484,000	\$418,790	-13.5%
Capital Projects						
Income	\$1,153,857	\$460,330	\$1,318,084	\$472,898	\$784,712	65.9%
Expense	\$2,560,272	\$978,028	\$391,235	\$500,578	\$884,253	76.6%
Self Insurance						
Income	\$6,707,233	\$8,026,004	\$6,765,538	\$6,891,882	\$7,181,305	4.2%
Expense	\$12,171,002	\$7,006,368	\$7,160,364	\$6,891,882	\$8,985,831	30.4%
OPEB						
Income	\$0	\$110,169	\$139,057	\$100,770	\$100,770	0.0%
Expense	\$0	\$0	\$4,000,000	\$4,000,000	\$0	0.0%
Worker Comp Insurance						
Income	\$0	\$22,377	\$101,797	\$90,000	\$1,000	-98.9%
Expense	\$0	\$668,017	\$88,731	\$90,000	\$97,500	8.3%
Financial Aid						
Income	\$5,339,985	\$5,671,240	\$5,676,903	\$5,600,000	\$5,722,000	2.2%
Expense	\$5,324,833	\$5,686,573	\$5,676,903	\$5,600,000	\$5,722,000	2.2%
Associated Students						
Income	\$96,072	\$94,855	\$85,591	\$90,000	\$90,000	0.0%
Expense	\$59,099	\$53,434	\$57,287	\$90,000	\$90,000	0.0%
Scholarship and Loans						
Income	\$2,199,477	\$1,969,069	\$2,412,349	\$2,399,600	\$2,600,000	8.4%
Expense	\$2,212,724	\$1,987,565	\$2,347,814	\$2,399,600	\$2,600,000	8.4%
Trust Funds						
Income	\$645,664	\$736,254	\$1,388,135	\$1,444,500	\$1,145,000	-20.7%
Expense	\$502,521	\$613,731	\$1,016,597	\$1,701,699	\$1,145,000	-32.7%
Orr Scholarship						
Income	\$7,474	\$5,465	\$19,869	\$20,000	\$20,000	0.0%
Expense	\$20,419	\$6,165	\$16,786	\$20,000	\$20,000	0.0%
Building Fund						
Income	\$134,174	\$71,704	\$62,470	\$60,000	\$65,000	8.3%
Expense	\$14,728,459	\$1,468,642	\$13,667	\$13,788	\$0	-100.0%

*Actual through June 30, 2016 prior to closing entries.

Unrestricted General Fund Highlights

2016-2017 Final Budget

Revenues:

Total Unrestricted General Fund revenue budgeted for 2016-17 is \$40,237,689. This includes \$400,000 in additional state funding as proposed in the Governor's State Budget.

- **Apportionment** - The largest source of unrestricted revenue is referred to as Apportionment and is based on the size of a college. Apportionment funds are received from student registration fees, local property taxes, and state. Apportionment includes a basic allocation (based on the college structure - single/multiple campus, centers, and size of each) and workload (FTES - credit and non-credit). MPC's 2015-16 Annual Reported FTES of 6,397 is being used to calculate the base Apportionment revenue of \$35,592,482 for the 2016-2017 Final Budget. The projected apportionment assumes no COLA and no deficit coefficient.
- **Additional State Funding based on Governor's State Budget** - amounts calculated based on 2015-16 P1 (total \$400,000)
 - Ongoing - ~\$400,000
 - Base allocation increase – based on MPC FTES vs statewide FTES = \$400,000
- **Restoration and Growth** – MPC is eligible for \$1.2M in restoration funding and an additional \$330K in growth funding. The college will need to increase the current FTES base (6,503) by approximately 330 to earn this funding. No amount is being included in this budget for Restoration or Growth.
- **Part-Time Faculty Compensation** – The District has budgeted at \$184,537.
- **Lottery** – Funds received from the Lottery Commission are based on FTES, including non-resident and apprenticeship. Lottery funds are budgeted at \$856,604, using School Services projection of \$128 per FTES.
- **Nonresident Fees** – The non-resident fee revenue for 2016-17 is budgeted at \$590,000. The new rate adopted by the board for 2016-17 is the State average of \$211 per unit, which is \$11 more than the MPC 2015-16 rate.

Expenses:

Total Unrestricted General Fund Expenses are budgeted at \$40,237,689. Projections are included for all known obligations and only mandated increases (contractual, fee increases, etc.) in expenses have been added to the budget.

- **Salaries** - Total net salaries are budgeted at \$22,174,232. For a decrease from \$22,792,317 in 2015-16, that included some one-time payments in salaries. Increases for required step and column movement and longevity have been budgeted where appropriate, and turnover savings are reflected in the totals.
- **Fringe Benefits** – Fringe benefits are shown in two categories: salary roll-up costs and medical benefits.

Salary roll-up costs include retirement, Medicare, FICA, unemployment, and workers comp and total 31.588% for classified employees and 17.080% for academic employees. The employer rate for STRS increased 1.85% from last year, and the PERS rate increased by 2.04%.

Employer rates for STRS and PERS are both expected to increase every year for the next several years. The Legislature has set STRS rates to increase by a total of 10.85% spread over the period from 2014-15 to 2020-21. Roll-up costs associated with salary increases for required step and column movement and longevity increases have been budgeted.

Expenses for the District's self-insured medical benefits are budgeted and recorded in the Self Insurance Fund. Payments are made from the various operating accounts to the Self Insurance Fund to cover the expenses. This Final Budget increases the medical rate by 10% from 2015-16.

- **Books and Supplies** – This category is budgeted at \$464,899 for 2016-17.
- **Services and Operating** – Is at \$6,262,589 for the 2016-17 FY.
 1. **Utilities** – Total utility expenses (electricity, natural gas, water, waste disposal and sewage) are budgeted at \$946,586. Telephone expenses are budgeted at \$69,000. A decrease of \$252,055 from last fiscal year.
 2. **Risk Management (insurance)** – The District is in a pool with other community colleges and is self-insured for property and liability coverage. Property and liability is budgeted at \$240,884. Student accident insurance for athletes is budgeted at \$70,474. (A budget for student accident insurance is also included in the Restricted General Fund at \$44,717.)
 3. **Instructional Service Agreements** – \$2,442,616 is budgeted for Instructional Service Agreements (ISA.)
 4. **Travel** – The conference attendance and related travel budget is \$143,973 for 2016-17.
 5. **Legal Expenses** – Legal is budgeted at \$185,000.

- 6. Building Maintenance – Minor capital improvements is budgeted at \$77,000.
- 7. Other Services & Expenses – The total budgets here are similar to last year.
- 8. Contingencies – Total general contingencies are \$121,620 including: \$6,580 for the Superintendent/President, \$11,040 total for vice presidents, \$4,000 total for the deans, and \$100,000 for integrated planning.

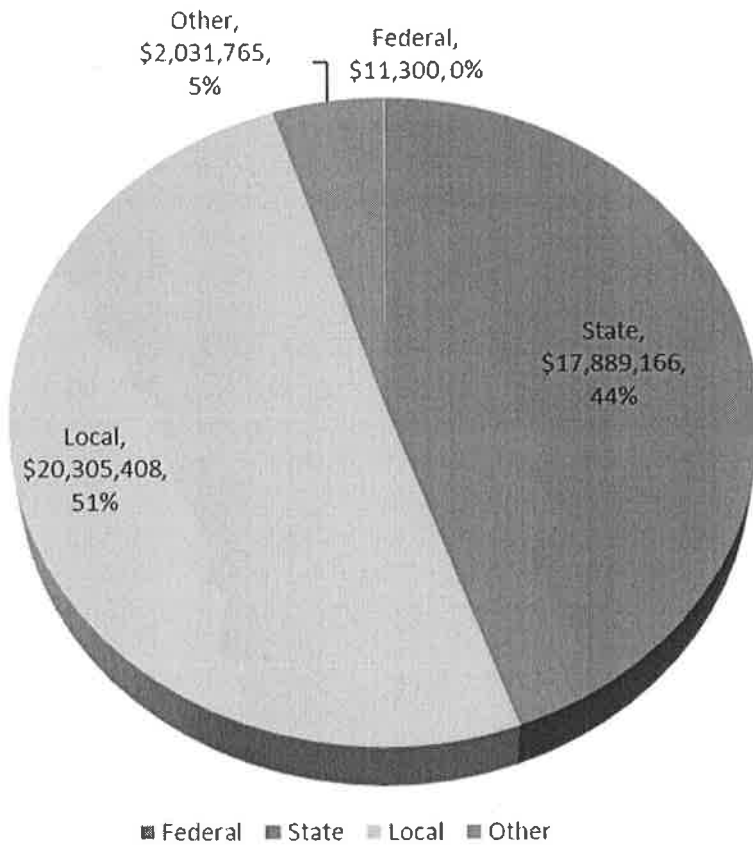
- **Capital Equipment** - This category is budgeted at \$188,388.
- **Transfers** - Transfers to other funds are budgeted at \$168,683, an increase of \$50,000 from last year, due to an increase in the transfer to Child Development Fund.

Child Development Fund	\$100,000
EOP&S	\$ 69,583

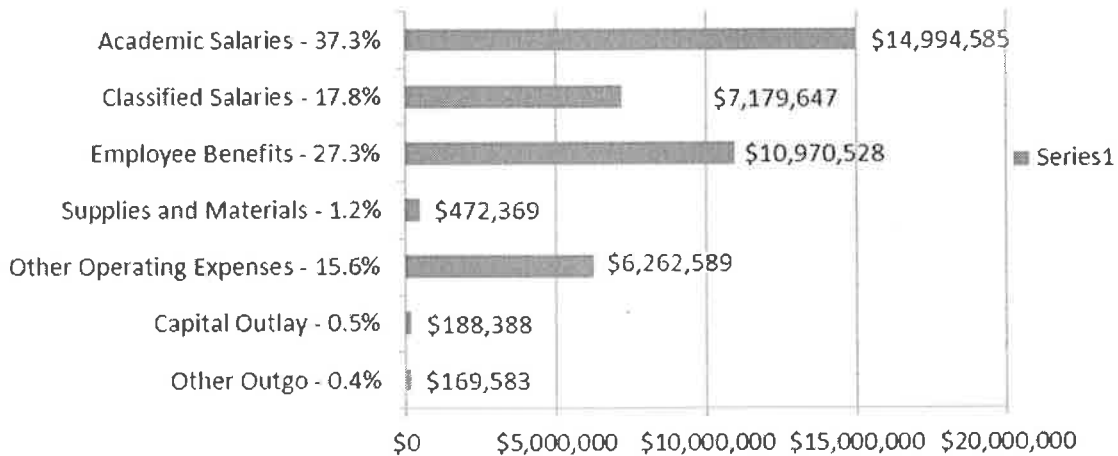
- **Other** - The District records the mandatory allocation of revenue generated by DSPS classes by covering direct expenses totaling \$377,246 in the Unrestricted General Fund.

2016-2017 Unrestricted General Fund Budget - Revenue and Expense

Where the money comes from



Where the money goes



Conclusion

Unrestricted General Fund Revenue and Expense budgets are balanced using a one-time transfer from the Self-Insurance fund.

The Final Budget for 2016-17 was developed using the best information available at the time.